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Cherwell District Council

Executive

Minutes of a meeting of the Executive held at Bodicote House, Bodicote, Banbury, OX15 4AA, on 23 June 2014 at 6.30 pm

Present: Councillor Barry Wood (Chairman), Leader of the Council
Councillor G A Reynolds (Vice-Chairman), Deputy Leader of the Council

Councillor Ken Atack, Lead Member for Financial Management
Councillor Norman Bolster, Lead Member for Estates and the Economy

Councillor John Donaldson, Lead Member for Banbury Brighter Futures

Councillor Michael Gibbard, Lead Member for Planning

Councillor Kieron Mallon, Lead Member for Performance and Communications

Councillor D M Pickford, Lead Member for Housing

Councillor Nicholas Turner, Lead Member for Joint Working and IT

Also Present: Councillor Sean Woodcock, Leader of the Liberal Democrat Group

Apologies for absence: Councillor Tony Ilott, Lead Member for Clean and Green

Officers: Sue Smith, Chief Executive
Ian Davies, Director of Community and Environment
Martin Henry, Director of Resources / Section 151 Officer
Kevin Lane, Head of Law and Governance / Monitoring Officer
Natasha Clark, Team Leader, Democratic and Elections

9 **Declarations of Interest**

Members declared interests in the following agenda items:

10. Brighter Futures in Banbury 2013/14 Annual Report.

Councillor Sean Woodcock, Declaration, as his employer was the provider to CDC of the Mortgage Rescue Scheme, and should this be discussed he would not participate.

10 **Petitions and Requests to Address the Meeting**

There were no petitions or requests to address the meeting.

11 **Urgent Business**

The Chairman advised the meeting he had agreed to one item of urgent business, Superfast Broadband. The report not envisaged at time of agenda publication due to on-going discussions, however a decision was required to ensure the matter could progress. The item would be considered at agenda item 11.

12 **Minutes**

The minutes of the meeting held on 16 June 2014 were agreed as a correct record and signed by the Chairman.

13 **Chairman's Announcements**

There were no Chairman's announcements.

14 **Corporate Equalities Annual Update**

The Head of Transformation submitted a report which reviewed the completion of the annual Self-Assessment undertaken by the Council against the Achieving Standard under the Equality Framework for Local Government.

Resolved

- (1) That the evidence and information submitted in the Council's Self-Assessment against the 'Achieving Standard' under the Equality Framework for Local Government be noted.
- (2) That the equalities action plan for 2014/15 noting the areas of good practice upon which it builds and the areas for development that it addresses be noted.

Reasons

Cherwell District Council has made significant progress delivering against the equalities agenda in recent years. This year the Council received the findings and recommendations following the Public Sector Equality Duty Review (PSED) and its impact upon the work of Corporate Equality Performance. The review arose from the Government's Red Tape Challenge and was established to examine whether the PSED is operating as intended. A key aim of the PSED was to sensitise public bodies to equality while addressing the bureaucracy associated with the previous duties on race, disability and gender.

Based on the conclusions drawn by the PSED Steering Group and suggestions for improvements raised by participants in the review, the PSED Steering Group developed nine recommendations split across different sectors with the clearest being:

- It is too early to make a final judgement about the impact of the PSED. Government should consider conducting a formal evaluation of the Duty in three years' time. This would enable the PSED to embed more thoroughly and should consider whether the Duty is an effective means of achieving the goal of sensitising public bodies to equality issues and what alternatives there might be. This work could also be informed by the Equality and Human Rights Commission (EHRC) medium-term work on how the PSED and the more prescriptive specific duties operate in Scotland and Wales.

Cherwell District Council continues to adopt a proportionate to equality performance with meaningful and relevant Corporate Action Plans to support this work.

The self-assessment identifies areas of strength and key developmental priorities and has been undertaken in line with a nationally agreed self-assessment model.

The updated action plan demonstrates how the Council will continue to deliver its equalities objectives over the coming year. Progress will be reported via the performance management framework on a quarterly basis.

The three year impact assessment rolling plan also provides assurance that the Council is mindful of policy change and seeks to understand and address the impacts of service and policy change where appropriate.

Alternative Options

Option 1: To note the report

Option 2: To request additional information on items within this report

15 **Performance Management Framework 2013/14 Annual Performance Review**

The Head of Transformation submitted a report which covered the Council's performance review for 2013/14 as measured through the Performance Management Framework.

In considering the report, Members commented on the robustness of performance monitoring and stressed the need for this to be maintained to ensure on-going high levels of performance.

The Executive thanked the Performance and Insight Team for their hard work coordinating the Performance Management Framework and all officers for their hard work during 2013/14 resulting in very good year end performance results.

Resolved

- (1) That it be noted that, despite tough performance targets, a challenging economic environment, and on-going policy and organisational change,

Cherwell District Council has met or made satisfactory progress on 95% of all the performance targets outlined in its performance management framework.

- (2) That the draft Annual Performance Report be agreed and authority be delegated to the Head of Transformation, in consultation with the Lead Member for Performance and Communications, to make any minor changes to the document as required before publication.

Reasons

In this annual report we show that the Council continues to make strong progress on delivering its ambitions to improve the services delivered to the public and against key projects and priorities. It also demonstrates the Council's proactive performance management of issues raised and the role of Overview and Scrutiny in supporting performance review.

Alternative Options

Option 1: To note the report

Option 2: To request additional information on items and/or add to the work programme for review and/or refer to Overview and Scrutiny.

16

Provisional 2013-14 Revenue and Capital Outturn Report

The Interim Head of Finance and Procurement submitted a report which summarised the Council's provisional Revenue and Capital performance for the financial year 2013-2014 and reports on performance against the procurement action plan. The figures were still subject to further validation work to ensure compliance with statutory requirements and proper accounting practices.

Resolved

- (1) That the carry forward of budget underspends within 2013-2014 to 2014-2015 as detailed in Appendix 1 (annex to the Minutes as set out in the Minute book) be agreed.
- (2) That the review of reserves as detailed in Appendix 3 (annex to the Minutes as set out in the Minute book) be agreed.
- (3) That the provisional capital out-turn position for 2013-2014 detailed in Appendix 2 (annex to the Minutes as set out in the Minute book) be noted.
- (4) That it be agreed that the balances on capital schemes which have slipped in 2013-2014 be carried forward into the 2014-2015 capital programme as set out in Appendix 2 (annex to the Minutes as set out in the Minute book).
- (5) That the Treasury out-turn position for 2013-14 be noted.

- (6) That progress against the Council's Procurement Action Plan be noted.
- (7) That authority be delegated to the Director of Resources, in consultation with the Interim Head of Finance and Procurement and Lead Member for Financial Management, to consider and implement further changes relating to all aspects of the closedown of the accounts for 2013-14 including: realigning reserves; the transfer of costs from revenue to capital; amendments of the revenue and capital budgets; and implementation of a minimum revenue provision accordingly.

Reasons

The financial performance in terms of both capital and revenue are underspent on capital or within set tolerance targets (once revenue carry forwards are processed). The performance demonstrates the Council's ability to respond positively and actively to changing economic circumstances and deliver sizeable capital programmes and effective financial management.

The continued focus on monthly budget monitoring and continued use of the "dashboard" has enabled more efficient use of the Council's resources.

The variances on the revenue out-turns is within the Council's stated tolerance of 2% of budget. Capital was outside the tolerance of 5% of budget.

Alternative Options

To reject the current proposals and to make alternative recommendations or ask officers for further information.

17

Brighter Futures in Banbury 2013/14 Annual Report

The Director of Community and Environment submitted a report which sought consideration of the progress made in 2013/14 of the long term and multi-agency Brighter Futures in Banbury Programme and the proposed priorities for 2014/15.

Resolved

- (1) That the good progress made in the fourth year of the Brighter Futures in Banbury Programme be noted.
- (2) That the areas of emphasis and proposed activity in 2014/15 be supported.

Reasons

The Brighter Futures in Banbury Programme has seen continued progress and development in 2013/14. There have been notable achievements in most of the six themes and a number of new initiatives relevant to supporting those most in need.

2014/15 requires a continued focus and the need to look at new and innovative means of delivering more effective and targeted services involving a greater range of organisations. In particular, will be the need to review and respond to the emerging changes in the make-up of the ward population arising from the recent census information to ensure that the priorities and activities within each theme are still appropriate. It is also expected that the benefits of the Council's Build Programme will begin to emerge in 2014/15 as three developments sit within the target Banbury wards. In addition, specific proposals are being developed for improved support for the over 50s unemployed, encouraging via the Banbury and Bicester College the skills and talents of primary school children and additional mentoring for young people.

The Brighter Futures in Banbury programme as a Council priority falls within the Council's Place Programme governance arrangements set up to manage multiple projects across both Cherwell and South Northants councils. As such, the Executive will receive further high level reports on this subject through that process along with the quarterly performance reporting requirements.

Alternative Options

Option 1: Adopt the recommendations as set out

Option 2: Amend/add to the areas of focus for 2014/15

18

Urgent Business - Superfast Broadband

The Chief Executive submitted a report which sought consideration of the level of financial support to be provided for the roll out of superfast broadband across the District.

Resolved

- (1) That £783,000 of the 2014-15 New Homes Bonus Allocation be allocated for Economic Development across the District.
- (2) That £500,000 be invested for the provision of superfast broadband across the District.
- (3) That it be noted that a further £500,000 will remain available to consider funding other solutions for the areas of the District not covered.

Reasons

The Council is working closely with the County Council who in turn are working closely with BDUK to increase the coverage of Superfast Broadband throughout the District.

A proposal has been received by the County Council which seeks to increase coverage across the County and for Cherwell will extend coverage and requests a contribution of £500,000 from Cherwell District Council.

Alternative Options

Option 1: To not invest £500,000 in the County Council's Superfast Broadband project and miss the opportunity to improve communication infrastructure across the District with the resultant impact on the local economy.

19 **Exclusion of the Press and Public**

Resolved

That under Section 100A of the Local Government Act 1972, the public and press be excluded from the meeting for the following item of business on the ground that, if the public and press were present, it would be likely that exempt information falling under the provisions of Schedule 12A, Part 1, Paragraphs 1, 2, 3 and 4 would be disclosed to them, and that in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

20 **Proposal for a Joint Legal Service with South Northamptonshire Council and Stratford-On-Avon District Council**

The Head of Law and Governance submitted an exempt report which outlined the proposal for a three way joint Legal service between Cherwell District Council (CDC), South Northamptonshire Council (SNC) and Stratford on Avon District Council (SDC). The proposal was part of the wider transformation programme across the three Councils and driven by a need to ensure that the three Councils not only survive the financial challenges of the future years, but go on to grow and prosper as individual sovereign bodies.

Resolved

- (1) That the responses to the consultation process with the affected staff and trade union representatives be noted.
- (2) That it be noted that the business case would be considered by the Personnel Committee on 2 July 2014.
- (3) That approval be given for the implementation of the proposed final business case to share a joint Legal service between Cherwell District Council (CDC), South Northamptonshire Council (SNC) and Stratford-On-Avon District Council (SDC), subject to similar consideration and approval by the respective decision making bodies of SNC and SDC.

Reasons

The business case represents a major milestone in the transformation programme across CDC, SNC and SDC. The proposed joint team will increase resilience (including in the Land Charges function), improve the quality and broaden the range of services provided, increase income earning opportunities and reduce external legal expenditure across the three Councils.

Alternative Options

Option One: To reject the proposal meaning the three Legal services continue to operate independently. This would not deliver the benefits or financial savings to any of the three Councils, the improvements to the customer, or the transformational change that is associated with the DCLG funding awarded to the Councils as part of the Transformation Challenge award.

Option Two: Approve the business case as attached.

The meeting ended at 7.45 pm

Chairman:

Date:

Minute Item 16

CHERWELL DISTRICT COUNCIL REQUESTS FOR BUDGET CARRY FORWARDS TO 2013-14

APPENDIX 1

REQUIRING MEMBER APPROVAL IF MORE THAN 10% of BUDGET
(EXECUTIVE UP TO £50k, COUNCIL ABOVE)

Amount	Head of Service	Approved	% of budget	Approval
BUDGET CARRY FORWARD REQUESTS				
InCase software upgrade in 2014-15	Tim Madden	6,100	15.0%	
Corporate finance salary savings on vacant posts	Tim Madden	30,000	16.2%	Council
Saving on audit fees to be used for future additional audit work	Tim Madden	14,500	8.1%	
Saving on bank charges	Tim Madden	10,000	13.9%	Council
Parking Feasibility	Tim Madden	20,000	14.8%	Council
Improvement Team posts	Jo Pitman	34,000	37.0%	Council
Committed spend required for 2014-15 to undertake coaching qualification training and to support further training for managers.	Jo Pitman	45,000	21.7%	Council
Member training reserve - for All Out Elections 2016	Kevin Lane	8,125	1.7%	
Fee income to cover Counsel costs - Banbury House	Kevin Lane	9,319	19.5%	
Development of Cherwell's Community Infrastructure Strategy. The need for a Community Infrastructure Strategy has been agreed by the Board of the Cherwell Local Strategic Partnership.	Chris Rothwell	12,138	8.0%	
To offset reduced 2014-15 funding from Thames Valley Police	Chris Rothwell	57,130	22.3%	Council
Unspent grant to fund Child Sexual Exploitation training	Chris Rothwell	1,000	0.8%	
Surplus in licensing income	Chris Rothwell	5,331	11.9%	
Surplus in licensing income	Chris Rothwell	37,611	nil budget	
Staff vacancies to cover agency costs prior to shared services.	Chris Rothwell	4,284	3.5%	
Salary underspends used to progress sports project feasibility studies.	Ian Davies	20,000	6.5%	
To help fund the Countywide Affordable Warmth Network (AWN). AWN is jointly funded by 6 Oxfordshire Authorities targeting to fuel poverty and	Chris Stratford	1,500	81.9%	
Unspent grant committed for ACE training (Local Charity)	Chris Stratford	29,446	29.2%	Council
To develop the Design Code to a draft final stage before the review process becomes viable.	Andy Preston	2,045	0.9%	
To pay for agency cover and IT enhancements (new scanner and mobile working)	Andy Preston	40,000		
		387,529		
IFRS GRANTS				
Brighter Futures - Skills Reward Grant	Ian Davies	43,360	Grant	
Safer Communities	Chris Rothwell	14,128	Grant	
Go Active	Chris Rothwell	8,532	Grant	
Active Women	Chris Rothwell	1,771	Grant	
Community Games	Chris Rothwell	2,903	Contribution	
Courtyard Youth Arts	Chris Rothwell	81,821	Contribution	Council
Individual Electoral Reform Section 31	Kevin Lane	7,501	Grant	
Individual Electoral Reform Max2	Kevin Lane	6,107	Grant	
Heat Network from DECC & OCC	Karen Curtin	90,180	Grant	Council
New Burdens CT & HB grants	Tim Madden	84,310	Grant	Council
		340,613		
S31 Grant	Tim Madden	384,873		Council
Retained Business Rates	Tim Madden	523,000		Council
New Homes Bonus	Martin Henry	550,909		Council
Eco Town interest to Eco Town EMR	Karen Curtin	81,403		Council
Investment Income to replenish capital reserves	Tim Madden	303,849		Council
TRANSFERS TO EAR MARKED RESERVES				
Increased planning application income for future legal costs of appeals / judicial review	Andy Preston	50,000	8.7%	Council
Increased planning application income for costs of future planning application work	Andy Preston	100,000	17.4%	Council
Business rates retention scheme	Tim Madden	128,099	100%	Council
Expenditure from PCC elections	Kevin Lane	57,495	100%	Council
Expenditure from County elections	Kevin Lane	19,240		
Move unspent budget to Civic Insignia Reserve	Kevin Lane	5,000	33%	
Country Park	Tim Madden	50,000		Council
Contribution to local plan	Adrian Colwell	170,000		Council
		579,834		
TOTAL TRANSFERS TO EARMARKED RESERVES		3,152,010		

CHERWELL CAPITAL SLIPPAGE REQUESTS

Appendix 2

DESCRIPTION	ANNUAL BUDGET £000	ANNUAL SPEND £000	VARIANCE £000	Slippage Required £000	% of Budget	Approval
Eco Town - Travel Behaviour	45	45	0	0		
Green Deal	92	92	0	0		
	137	137	0	0		
Biomass Heating for Bicester Leisure Centre	385	78	(307)	307	80%	
Hanwell Fields Community Centre	6	0	(6)	0		
Community Centre Refurbishments	84	0	(84)	84	100%	
Replacement Cabling Infrastructure for CCTV and Of	48	48	0	0		
CCTV IP Transmission	21	21	(0)	0		
Solar Photovoltaics at Sports Centre	97	17	(80)	80	82%	
Village Hall, Recreation Play Grants	37	0	(37)	7	19%	
Football Development Plan in Banbury	20	0	(20)	20	100%	
Woodgreen Leisure Centre inc Car Parks & Footways	0	4	4	0		
South West Bicester Sports Village	1,637	179	(1,458)	1,458	89%	
Athletics Track Refurbishment - North Oxfordshire	165	0	(165)	165	100%	
Stratfield Brake Repair Works	80	58	(22)	22	28%	
Kidlington & Gosford Sports Centre - Track Replacement	202	125	(77)	77	38%	
Circular Walks DDA Works	2	0	(2)	0		
Car Park Refurbishments	28	0	(28)	28	100%	
Implementing Vehicle Parks Proposals	17	0	(17)	17	100%	
Sports Centre Modernisation Programme	249	131	(118)	118	47%	
Community Services Total	3,078	662	(2,416)	2,383		
Energy Efficiency Projects	73	24	(49)	49	67%	
Off Road Parking Facilities	18	0	(18)	18	100%	
Urban Centres Improvements	15	0	(15)	15	100%	
Vehicle Replacement Programme	620	374	(246)	201	32%	
Recycling Bins	120	24	(96)	96	80%	
Fleet Management System	16	12	(4)	4	25%	
Mini MRF [Materials Recovery Facility]	29	0	(29)	29	100%	
Recycling Bank Replacement 1314	25	24	(1)	0		
Vehicle Lifting Equipment	30	29	(1)	0		
Thorpe Lane Depot Hard Standing	35	0	(35)	35	100%	
Environmental Services Total	981	487	(494)	447		
Community & Environment Total	4,059	1,149	(2,910)	2,830		
Iclipse Software Upgrade	11	11	0	0		
Standardisation	31	31	0	0		
Harmonisation	9	9	0	0		
Renewal of PCs	42	61	19	0		
Microsoft Licensing Agreement	50	67	17	0		
Thin Client Extension	37	28	(9)	9	24%	
Core Business System Integration	48	24	(24)	24	50%	
Corporate Bookings System	50	31	(19)	19	38%	
Extended Contract for Website Hosting	20	0	(20)	20	100%	
Visualifies Upgrade	16	0	(16)	16	100%	
Server Replacement 1314	24	21	(3)	3	13%	
Financial System Upgrade	100	0	(100)	100	100%	
CDC&SNC Cust Servs Desktop	20	0	(20)	20	100%	
Transformation Total	458	284	(174)	211		
Resourcelink Implementation	13	13	0	0		
Finance & Procurement Total	13	13	0	0		
Resources Total	471	297	(174)	211		
Cherwell Community Led Programme	4,158	4,061	(97)	97	2%	
Sanctuary Acquisition Merton and Cedar	15	15	0	0		
Disabled Access Audit	15	0	(15)	15	100%	
Chasewell Community Centre Roof	15	13	(2)	0		
Units 6&7 Thorpe Way Roof	84	51	(33)	0		
23&24 Thorpe Place Roof Lights	27	0	(27)	27	100%	
Condition Survey Works	350	0	(350)	350	100%	
Replacement AC to Main Chamber Bodicote	80	0	(80)	80	100%	
Highfield Depot redevelopment Office & Welfare Facilities	265	47	(218)	156	59%	
Bicester Community Building	3,200	163	(3,037)	3,037	95%	
Access to Highfield Depot	22	0	(22)	22	100%	
Bicester Cattle Market Car Park Phase 2	90	0	(90)	90	100%	
Bicester Pedestrianisation	250	0	(250)	250	100%	
Future Regeneration Schemes Preliminary Prof Fees	42	36	(6)	6	14%	
Old Bodicote House	345	58	(287)	262	76%	
Bicester Town Centre Redevelopment	2,750	8	(2,742)	250	9%	
Highfield Depot Repairs	16	0	(16)	0		
Kidlington High Street Pedestrianisation	46	0	(46)	46	100%	
Orchard Way Refurbishment	250	251	1	0		
Photovoltaic at Bodicote House & Banbury Museum	3	0	(3)	0		
Disabled Facilities Grants	892	804	(88)	88	10%	
Discretionary Grants for Domestic Properties - Es	385	236	(148)	101	26%	
Land Claypits Lane Bicester	56	0	(56)	56	100%	
Banbury Foyer & Banbury Youth Hub	68	58	(10)	0		
Discretionary House Condition Grants	65	65	(0)	0		
Regeneration & Housing Total	13,489	5,868	(7,621)	4,933		
Development Total	13,489	5,868	(7,621)	4,933		
Capital Total	18,156	7,451	(10,705)	7,974		

EARMARKED RESERVES	Delegated Officer Responsibility (in conjunction with Lead Member)	Purpose	Projection 31/03/14	Movements	Proposed Reserves 2014/15
Self Insurance / Legal Claims Reserve	Head of Finance & Procurement	To cover insurance/legal claims that are uneconomical to fight or below excess	(160,402)		(160,402)
Hs2 Reserve	Director of Development	To fund campaign against High Speed Rail Link 2	(14,021)		(14,021)
Building Control Reserve	Head of Public Protection and Development Management	To be used in establishing joint service with SNC	(47,242)		(47,242)
Plant and Transport Renewals Reserve	Head of Finance & Procurement	To fund future capital projects	0		0
Wheeled Bins Replacement Reserve	Head of Finance & Procurement	To fund future capital projects	(30,387)		(30,387)
Corporate IT Contingency Reserve	Director of Resources	To supplement the base budget for the planned programme of replacing obsolete IT equipment and to deliver ICT improvements	(203,905)		(203,905)
Planning Policy Reserve	Head of Strategic Planning and the Economy	To cover expenditure relating to planning policy decisions - LDF etc.	(103,801)		(103,801)
Planning Control Reserve	Head of Public Protection and Development Management	To cover expenditure relating to planning appeals	(776,000)	131,953	(644,047)
Environmental Warranties Reserve	Head of Finance & Procurement	CDC's commitment on asbestos/environmental warranties of housing stock runs for a further 14 years	(2,240,064)		(2,240,064)
Hanwell Fields Reserve	Head of Public Protection and Development Management	Open space commitment due to topography of the site affecting the layout of the developed elements but does improve the overall quality of the whole development. Contribution to Banbury Town Council for maintenance since developer agreements completed.	(89,123)		(89,123)
Licensing Reserve	Head of Community Services	Surplus of income generated from Licensing that is ringfenced for Licensing only, therefore is transferred to an earmarked reserve at the year end for licensing expenditure.	(104,538)		(104,538)
Corporate Change Reserve	Director of Resources	To fund change initiatives to address either improvement issues, interim capacity or spend to save initiatives	(678,444)		(678,444)
Elections Reserve	Head of Law & Governance	To fund election expenditure	(50,000)		(50,000)
Olympic Legacy Reserve	Director of Community & Environment	To fund the Olympic Legacy	(20,801)		(20,801)
Economic Risk	Head of Finance & Procurement	To manage risks associated with economic climate and impact upon the council	(250,000)		(250,000)
Country Park Option Appraisal	Director of Development	To fund option appraisals for proposed country park north of Banbury	(50,000)		(50,000)
Special Initiatives	Director of Development	Revenue reserve created to fund projects that deliver housing and economic growth	(300,000)		(300,000)
Welfare Reform	Head of Finance & Procurement	To fund costs/implications associated with Welfare Reform	(150,000)		(150,000)
Apprentice	Director of Resources	To fund the cost of the Apprentice Scheme	(49,500)		(49,500)
Total Earmarked Reserves			(5,318,227)	131,953	(5,186,274)
Earmarked Reserves from Grants & Contributions (Ringfenced)					
Eco Town Revenue	Director for Bicester Regeneration Projects	Delivery of the Eco Town project	(1,493,804)		(1,493,804)
Planning Delivery Grant	Head of Strategic Planning and the Economy and Development Management	A variety of projects, a schedule is available separately	(481,029)		(481,029)

EARMARKED RESERVES	Delegated Officer Responsibility (in conjunction with Lead Member)	Purpose	Projection 31/03/14	Movements	Proposed Reserves 2014/15
Broadfield Road Yarnton Sports	Director of Community & Environment	Section 106 for provision public open space as a local area of play	(17,365)		(17,365)
Homelessness Prevention	Head of Regeneration and Housing	To support homelessness provision in the district	(167,467)		(167,467)
Planning Policy Statement Climate Change	Head of Development Management	Area Based grant to meet challenges of climate change	(80,994)		(80,994)
Government Grant LABGI	Head of Development Management	A variety of projects, a schedule is available separately	0		0
Bicester Fields Main Park	Director of Community & Environment	Section 106 for landscape/green spaces	(96,292)		(96,292)
Flood Recovery Grant	Head of Community Services	Restoration fund following floods of 2007	(93,737)		(93,737)
Bicester Youth Bus	Head of Community Services	Bicester Village contributions towards the Bicester Youth Bus	(64,590)		(64,590)
Dovecote Milcombe	Head of Community Services	Section 106 for maintenance of the dovecote and woodland tree belts	(56,528)		(56,528)
Area Based Grant	Head of Transformation	Research and consultation projects	(83,011)		(83,011)
New Homes Bonus	Director of Resources	Allocations determined as per policy set out below	0		0
New Homes Bonus - Affordable Housing	Director of Resources	Allocated to affordable homes in the district	(126,280)		(126,280)
New Homes Bonus - Financial Pressures	Director of Resources	Identified for financial pressures	(1,178,129)	1,178,129	0
New Homes Bonus - Economic Development	Director of Resources	To enable economic development to take place across the district	(729,755)		(729,755)
New Homes Bonus - Planned Growth	Director of Resources	Payments to be made to communities to deal with the impact of growth	(448,377)		(448,377)
Green Deal Pioneer Places	Director for Bicester Regeneration Projects	To deliver green housing	(144,550)		(144,550)
Local Government Resource Review (including Welfare reform)	Head of Finance & Procurement	To fund costs/implications associated with LGRR and welfare reform	(84,000)	(45,000)	(129,000)
Graven Hill Equalisation Reserve	Director of Resources	To minimise the borrowing impact on the Council's net revenue budget for the Graven Hill project		(3,000,000)	(3,000,000)
Housing Earmarked Reserve	Director of Resources	Earmarked reserve set up as part of 2014/15 budget setting process		(100,000)	(100,000)
Total of smaller grants and contributions under £50,000	Various	Various	(612,747)		(612,747)
Total Earmarked Reserves from Grants & Contributions (Ringfenced)			(5,958,656)	(1,966,871)	(7,925,527)
Total Earmarked Reserves			(11,276,883)	(1,834,918)	(13,111,801)
General Fund Reserve	Director of Resources / Head of Finance and Procurement	General reserve - all deficits and surpluses for year end accounts moved in here	(3,689,918)	1,799,918	(1,890,000)